## **FINANCIAL SUMMARY**

(Amounts in thousands, except per share data)

	For the year ended 31 December						
	2016	2015	2014	2013	2012		
	RMB	RMB	RMB	RMB	RMB		
Results							
Revenue from telecommunications							
infrastructure services Revenue from business process	45,886,950	39,209,267	34,008,077	32,036,241	28,413,360		
outsourcing services	32,533,602	33,014,030	31,215,423	29,011,577	26,304,137		
Revenue from applications, content and other services	10,028,804	8,736,649	7,952,752	7,411,278	6,799,878		
Total Revenues	88,449,356	80,959,946	73,176,252	68,459,096	61,517,375		
Depreciation and amortization	(455,215)	(447,031)	(450,741)	(462,103)	(439,095)		
Direct personnel costs	(8,316,693)	(8,731,020)	(8,892,965)	(9,251,872)	(9,229,460)		
Materials costs (note)	(8,281,024)	(7,799,871)	(6,662,691)	(6,991,369)	(6,553,291)		
Direct costs of products							
distribution (note)	(9,764,598)	(12,652,927)	(13,528,230)	(12,812,718)	(11,092,363)		
Subcontracting charges	(41,016,647)	(31,811,771)	(25,763,190)	(21,873,785)	(18,447,867)		
Operating lease charges and others	(8,925,014)	(8,129,685)	(7,196,732)	(6,689,260)	(5,969,932)		
Cost of revenues	(76,759,191)	(69,572,305)	(62,494,549)	(58,081,107)	(51,732,008)		
Gross profit	11,690,165	11,387,641	10,681,703	10,377,989	9,785,367		
Other operating income Selling, general and administrative	943,021	854,051	805,579	802,216	851,336		
expenses	(9,501,481)	(9,306,152)	(8,777,028)	(8,288,163)	(7,514,881)		
Other operating expenses	(95,232)	(109,170)	(84,638)	(116,624)	(69,258)		
Finance costs	(46,667)	(51,392)	(20,430)	(11,232)	(26,030)		
Share of profits of associates	66,095	49,985	25,700	14,315	4,844		
Profit before tax	3,055,901	2,824,963	2,630,886	2,778,501	3,031,378		
Income tax	(502,706)	(487,446)	(463,088)	(493,121)	(585,514)		
Profit for the year	2,553,195	2,337,517	2,167,798	2,285,380	2,445,864		
Attributable to: Equity shareholders of the							
Company	2,536,249	2,334,412	2,150,258	2,238,351	2,406,792		
Non-controlling interests	16,946	3,105	17,540	47,029	39,072		
Profit for the year	2,553,195	2,337,517	2,167,798	2,285,380	2,445,864		
Basic and diluted earnings per share (RMB)	0.366	0.337	0.310	0.323	0.353		

Note: Since 2016, the Group sub-divided the former distribution of telecommunications services and products service under the BPO services into supply chain business and products distribution business. Accordingly, the former cost of purchase of materials and telecommunication products is sub-divided into materials costs and direct costs of products distribution. For ease of comparison, the historical data of these two costs have been segregated accordingly.

(Amounts in thousands, except per share data)

	At 31 December						
	2016	2015	2014	2013	2012		
	RMB	RMB	RMB	RMB	RMB		
Financial position							
Property, plant and equipment, net	4,215,616	4,331,796	4,538,844	4,686,953	4,517,754		
Other non-current assets	3,837,012	4,212,497	4,014,077	3,408,183	3,306,161		
Inventories	2,221,334	2,883,989	2,420,898	2,228,214	1,894,825		
Accounts and bills receivable, net Prepayments and other current	29,362,985	27,520,829	27,441,198	25,428,055	21,321,955		
assets	6,740,547	6,873,074	5,833,187	5,027,405	4,773,469		
Cash and cash equivalents	13,324,079	9,535,851	7,313,515	6,760,237	8,879,491		
Restricted deposits	2,892,408	2,555,290	1,199,411	712,259	266,979		
Total assets	62,593,981	57,913,326	52,761,130	48,251,306	44,960,634		
Interest-bearing borrowings	46,697	177,005	246,818	53,901	409,805		
Accounts and bills payable	20,399,409	19,699,385	18,815,568	17,080,784	14,843,934		
Receipts in advance for contract							
work	4,046,097	2,911,542	1,578,088	1,164,029	1,386,805		
Accrued expenses and other							
payables	9,730,662	8,691,602	7,424,966	7,126,497	6,763,252		
Income tax payable	351,647	309,261	312,796	315,222	309,761		
Non-current liabilities	971,687	914,922	839,707	222,851	244,918		
Total liabilities	35,546,199	32,703,717	29,217,943	25,963,284	23,958,475		
Equity attributable to equity							
shareholders of the Company	26,573,429	24,760,813	23,029,873	21,772,763	20,502,739		
Non-controlling interests	474,353	448,796	513,314	515,259	499,420		
Total equity	27,047,782	25,209,609	23,543,187	22,288,022	21,002,159		
Total liabilities and equity	62,593,981	57,913,326	52,761,130	48,251,306	44,960,634		