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MS. HOU RUI

EXECUTIVE VICE PRESIDENT & CFO

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EXECUTIVE VICE PRESIDENT

Agenda









# **Overview**





4G and Broadband Construction Drove the Growth of Domestic Operator Market

**CAPEX** investment boosted TIS business growth to reach 25.6% for the domestic operator market while OPEX spending generated a stable source of recurrent income Diversification in Customer and Business Supported Continuous Revenue Growth

Apart from domestic operator market and TIS business, domestic non-operator & overseas markets, and BPO and ACO businesses among our integrated business model, are important drivers for sustainable growth

# Remarkable Overall Results Performance Achieved

Revenue growth accelerated and reached double-digit growth, while net profit resumed growth momentum. Free cash flow improved significantly and turned positive for the first time during the first-half period

Management Enhanced Operation Efficiency

**Positive** free cash flow recorded in the first half for the first time, and account receivables turnover days reversed the growth trend in recent years and dropped YoY. SG&A expenses as a percentage of total revenues continued to decrease New National Policies Brought Ample Market Opportunities

**Policies** such as the "Construction of Faster Broadband Networks", "One Belt, One Road", "Internet +", "Made in China 2025" boosted the demand for telecommunications infrastructural facilities and informatization construction





Revenue growth accelerated and realized a double-digit growth of 11.3%; net profit resumed steady growth

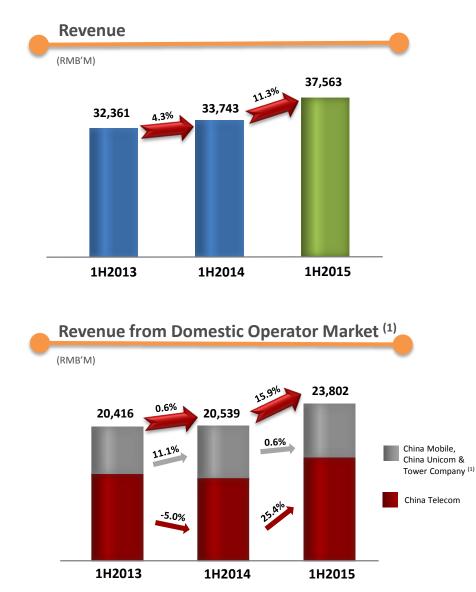


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Free cash flow was RMB151 million, and improved substantially by RMB1,228 million

(RMB'M, except EPS & % figures)	1H2014	1H2015	Change
Revenue	33,743	37,563	11.3%
Gross Profit	4,823	5,176	7.3%
Gross Profit Margin (%)	14.3%	13.8%	-0.5pp
Net Profit	1,238	1,271	2.7%
Net Profit Margin (%)	3.7%	3.4%	-0.3pp
Free Cash Flow <sup>(1)</sup>	-1,077	151	
EPS (RMB)	0.179	0.184	2.7%





Revenue up by 11.3% for 1H15 (1H14:+4.3%); growth expedited obviously



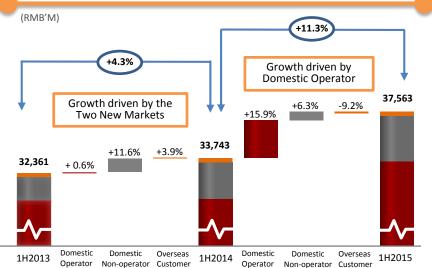
In 1H15, revenue from domestic operators up by 15.9%, growth accelerated significantly

- Grasped construction opportunities from the LTE FDD license issuance in February this year and the broadband construction, revenue growth from China Telecom reached 25.4%
- Focused on the continuous OPEX spending by domestic operators, revenue from China Mobile remained stable amid decreased CAPEX

<sup>(1)</sup> Tower Company was jointly established by the three domestic operators in July 2014. Since 2015, the revenue from the Tower Company is temporarily classified under the domestic operator market.



### **Revenue Growth Driver - Customer**

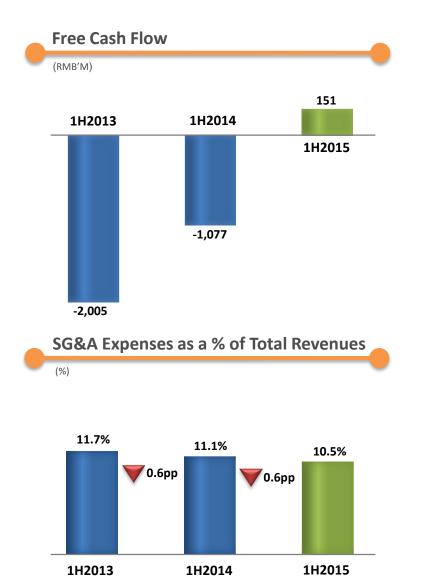


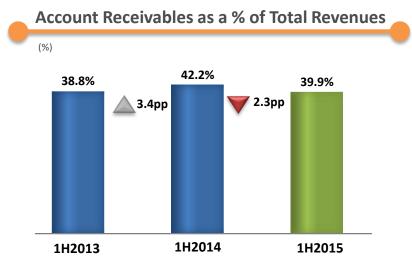
### **Revenue Growth Driver - Business** (RMB'M) +11.3% Growth driven by TIS & BPO +4.3% 37,563 +3.3% +7.6% Growth driven by +16.6% **BPO & ACO** 33,743 +13.1% +6.2% 32,361 +0.7% 1H2013 TIS BPO ACO 1H2014 TIS BPO ACO 1H2015

In 1H14, development in the domestic operator market and TIS business moderated as affected by the 4G licensing progress

- The Two New Markets (domestic nonoperator and overseas markets) became the growth engines
- Integrated business model supported stable development, BPO & ACO businesses drove revenue growth
- In 1H15, timely captured the opportunities from 4G and broadband construction
  - Revenue from domestic operators grew remarkably and boosted overall revenue growth
  - Penetrated further into OPEX-driven market, both TIS and BPO businesses grew rapidly







- $\otimes$ 
  - Free cash flow turned positive in the first half for the first time, demonstrating remarkable results in cash management
- $\otimes$ 
  - Account receivables as a % of total revenues dropped amid continuous revenue growth, showing effective account receivables management



SG&A expenses as a % of total revenues decreased persistently, indicating control measures on selling and administrative expenses took effect



- Internet +, Broadband China, Made in China 2025, information security, construction of utility tunnel system foster demand for informatization services
  - Deepened reform measures by the Government and the SOE Reforms boost enterprises' vitality, competitive strength and capability



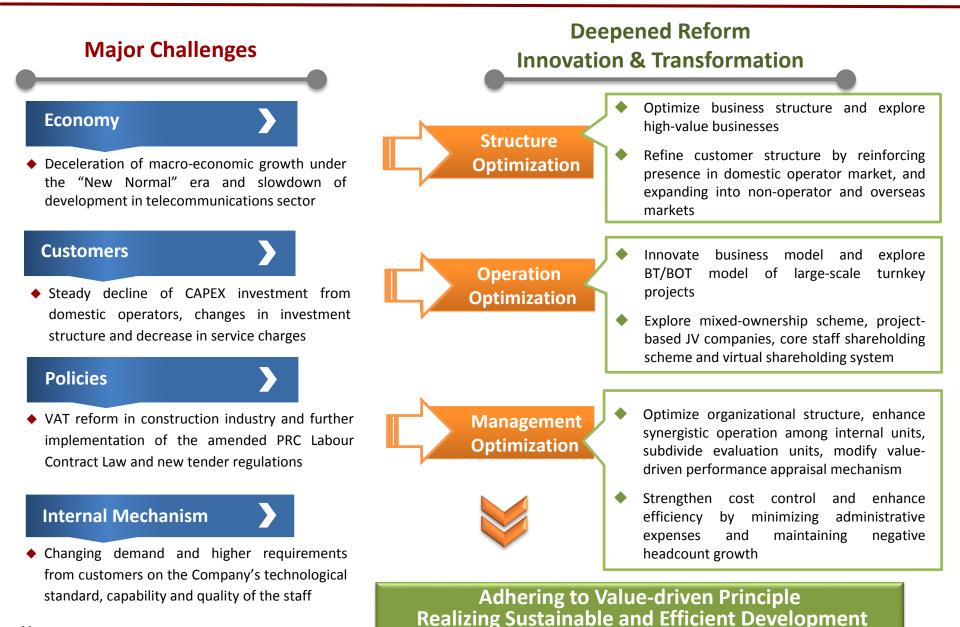
- Mobile Internet, cloud computing, big data, Internet of Things, Industrial Internet (such as Smart City) accelerate the growth of ICT sector
- Various industries, including electricity, transportation, construction and property, and water conservancy, have strong demand for informatization services

- 4G network, the Construction of Faster Broadband Networks and enlarged outsourcing scale of maintenance services pose great market opportunities
- The Tower Company has integrated demand for construction and maintenance services



- "One Belt, One Road" Initiative creates huge demand for telecommunications infrastructure construction from countries along the path
- Asian Infrastructure Investment Bank and Silk Road Fund provide new financing channels, and the increase of national preferential loans, insurances on export credit and overseas investment support overseas expansion





# **Business Review**





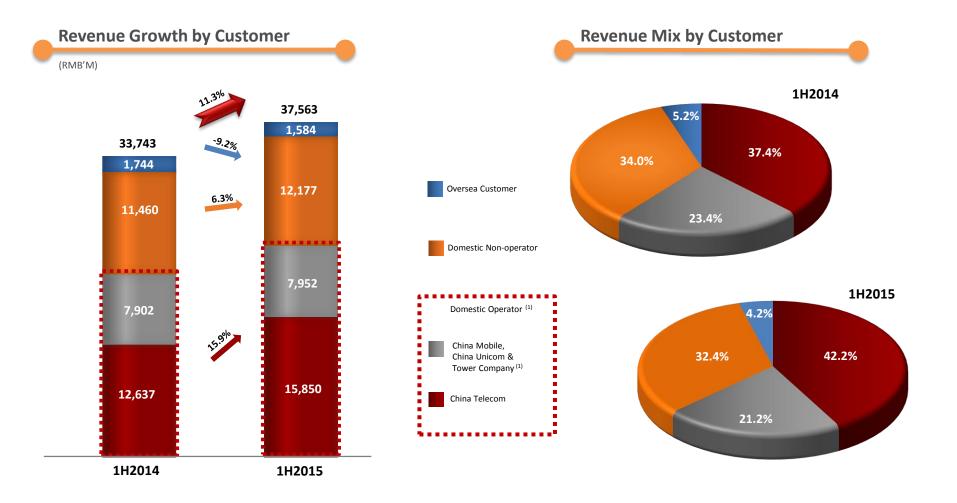
(RMB'M)	1H2014	1H2015	Change	% of Revenue
TIS (1)	15,453	18,022	16.6%	48.0%
Design	2,903	3,551	22.3%	9.5%
Construction	11,460	13,152	14.8%	35.0%
Supervision	1,090	1,319	21.0%	3.5%
BPO (2)	14,911	16,050	7.6%	42.7%
Network Maintenance	3,789	4,341	14.6%	11.6%
Distribution	9,493	9,930	4.6%	26.4%
General Facilities Management	1,629	1,779	9.2%	4.7%
ACO (3)	3,379	3,491	3.3%	9.3%
System Integration	1,597	1,640	2.7%	4.4%
Software Development & System Support	451	481	6.6%	1.3%
VAS	587	660	12.5%	1.7%
Others	744	710	-4.6%	1.9%
Total	33,743	37,563	11.3%	100.0%

 $^{(\ensuremath{\mathtt{1}})}$  TIS refers to Telecommunications Infrastructure Services

 $^{(2)}$  BPO refers to Business Process Outsourcing Services

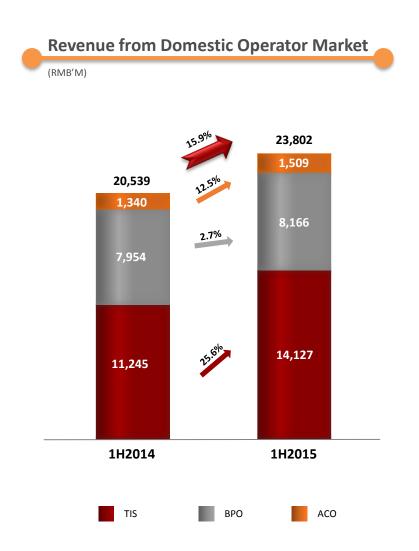
<sup>(3)</sup> ACO refers to Applications, Content and Other Services





14 <sup>(1)</sup> Tower Company was jointly established by the three domestic operators in July 2014. Since 2015, the revenue from the Tower Company is temporarily classified under the domestic operator market.





Certain domestic operators accelerated 4G network construction and the rising CAPEX investment drove the TIS business to record rapid revenue growth of 25.6% in 1H15

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Continuous expansion into OPEX-driven business leading to a 11% revenue growth in network maintenance business of domestic operator market under the BPO business segment, maintaining double-digit growth momentum

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Being the only company in the telecommunications sector in China with "5A" qualification certificate as a logistics enterprise and further integrated resources to establish China Comservice Supply Chain Management Limited to actively explore professional logistic business



Captured business opportunities arising from national policy "Internet +" and collaborated with domestic operators in developing government and industrial clients for provision of enterprise communications solutions



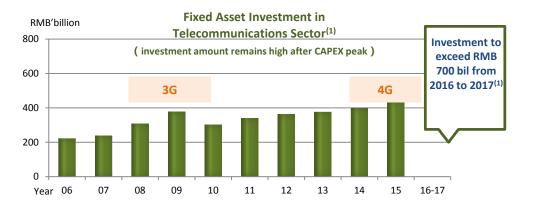
Signed cooperation agreements with a number of provincial tower companies and provided integrated and professional services in construction and maintenance service proactively



## Reinforce Presence in CAPEX-driven Market and Penetrate Further into OPEX-driven Market

### **CAPEX Business**

- Grasp business opportunities from 4G investment and expand further into the market
- Construction of Faster Broadband Networks drives steady and continuous CAPEX investment



- Seize the increasing demand on cloud computing centers and data centers arisen from internet-oriented transformation of domestic operators
- Explore business opportunities in the northern provinces

### **OPEX Business**

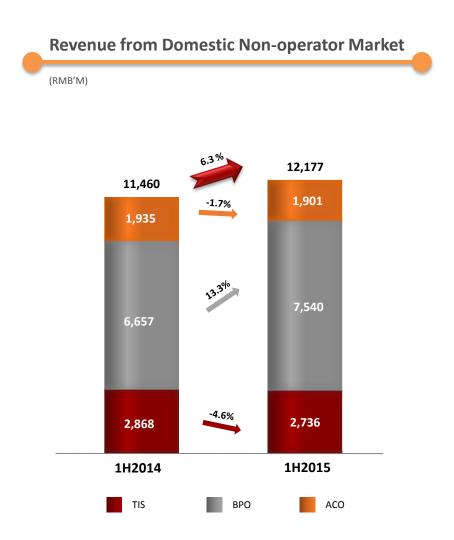
- Speed up the development of BPO business including network maintenance, logistic and general facilities management, enhance business value by innovation
- Target for the development of high-end network maintenance services
- Minimize maintenance cost and enhance profitability through innovation, intensive management and economies of scale
- Utilize the "5A" qualification certificate as a logistics enterprise to conduct intensive logistic operation

### **Tower Company**

- Capitalize on the preferential arrangements with the Tower Company and sign cooperative agreements with provincial tower companies
- Closely monitor the demand for integrated and professional services in construction, maintenance and network optimization

6 (1) Sources: MIIT and related Government documents





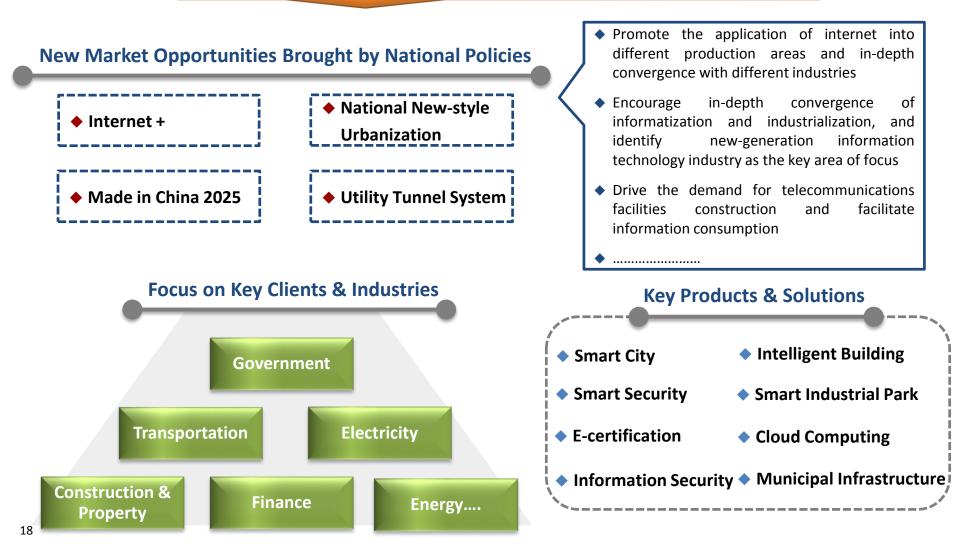


Achieved stable development in domestic nonoperator market and revenue was up by 6.3% in 1H15

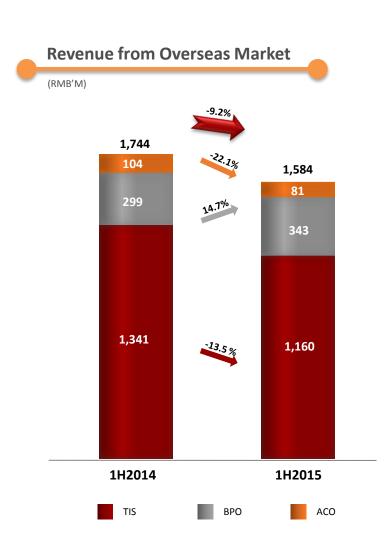
- Intensified effort in establishing sales and marketing mechanism and product system, and launched six group-level key products for nationwide promotion, while allocating resources adaptively to grasp the 4G network construction opportunities in domestic operator market
- Strengthened external strategic cooperation and partnered with leading enterprises to explore business opportunities in the areas of intelligent building, Smart Security, energy conservation and emission reduction, etc
- Achieved breakthroughs in the development of new industrial clients and successfully won large-scale turnkey projects related to intelligent information system for electricity and transportation sector



## Focus on Key Clients and Industries to Offer Key Products and Solutions for Business Value Enhancement







Proactively controlled the development of projects with lower efficiency and deployed resources towards large-scale turnkey projects, resulting in further optimized revenue structure. Revenue of turnkey projects from overseas market accounted for 69% of revenue from overseas market (Y14: 51%)



Revenue declined in 1H15 due to cyclical volatility and delay in implementation of certain turnkey projects



Seize the golden opportunities arising from national "One Belt, One Road" Initiative and optimize presence in key focus regions





## Seize Opportunities from "One Belt, One Road" Initiative and Strive for Winning Policy-Supported Projects

# Transportation

Communications

Energy

### Key Points of the OBOR Initiative:

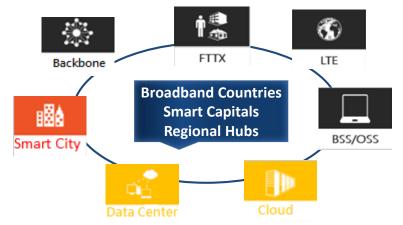
- To build bilateral cross-border optical cable networks at a quicker pace and plan for the construction of transcontinental submarine optical cable projects
- 2. To improve spatial (satellite) information passageways
- 3. To advance the construction of crossborder optical cables and other communications trunk line networks

## **New Opportunities**

- Broader Market Space: Integration of Europe, Asia and Africa drives the demand of infrastructure facilities construction for TMT sector
- Better Political and Economical Landscapes: various diplomatic channels guarantee higher security and minimize overseas risk
- Stronger Financial Support: Silk Road Fund, Asia Infrastructure Investment Bank, national policy banks provide reliable sources of financing support



 Focus on turnkey projects with national support: offer integrated services, with cash return guaranteed



- Establish dedicated team: closely monitor project progress and policy changes
- Strengthen strategic collaboration: cooperate with China Telecom and Chinese enterprises which "Going Abroad" to accelerate market expansion
- Innovate business model and products: speed up the establishment of sales & marketing, planning and technical support centers to enhance business expansion capability
- Reinforce overseas risk management: optimize internal mechanism, enhance project evaluation and improve system and procedures

# **Financial Results**

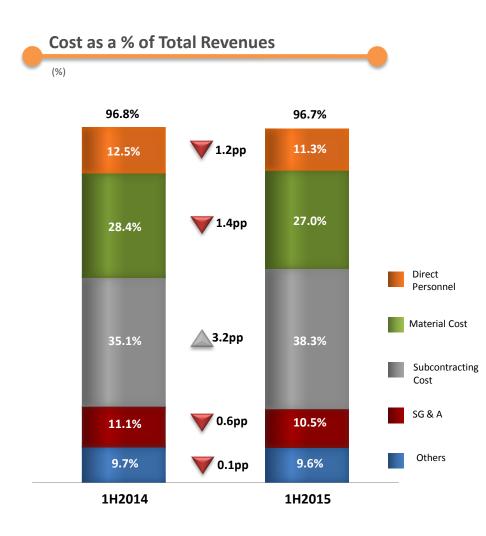




RMB'M)	1H2014	1H2015	Change	% of Revenue
Revenue	33,743	37,563	11.3%	100.0%
Cost of Revenue	28,920	32,387	12.0%	86.2%
Direct Personnel	4,221	4,237	0.4%	11.3%
Materials <sup>(1)</sup>	9,586	10,135	5.7%	27.0%
Subcontracting	11,841	14,377	21.4%	38.3%
Depreciation & Amortization	223	222	-0.4%	0.6%
Others	3,049	3,416	12.0%	9.0%
Gross Profit	4,823	5,176	7.3%	13.8%
SG&A	3,730	3,930	5.4%	10.5%
Net Profit	1,238	1,271	2.7%	3.4%
EPS (RMB)	0.179	0.184	2.7%	-

<sup>(1)</sup> Materials refer to purchase of materials and telecommunication products







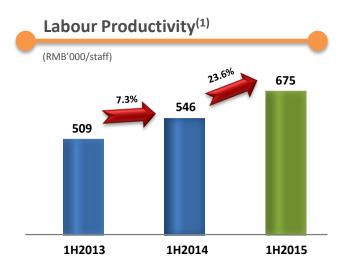
Strengthened cost control and most of the costs as a % of total revenues decreased generally



Subcontracting cost grew relatively fast because:

- Persistently promoting transformation and outsourcing low-end tasks
- Increasing subcontracting demand due to expansion of OPEX business

By utilizing external subcontractors, headcount was  $\otimes$ under control amid continuous business development and labour productivity continued to increase







Net profit resumed steady growth, reversing the downward trend from last year

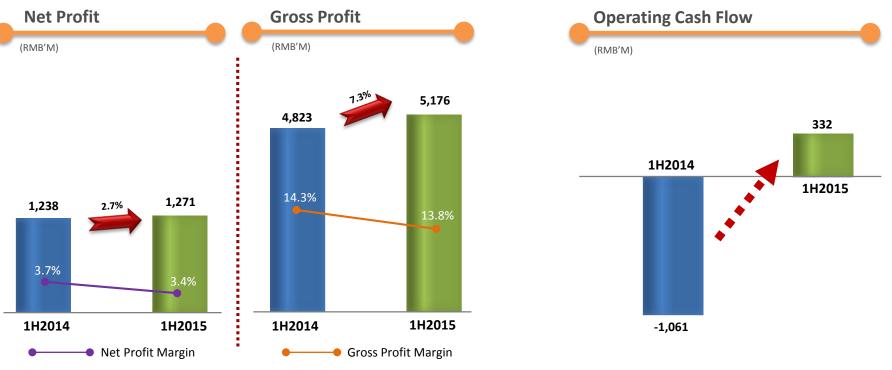


Decrease in service charges and increase in costs posed pressure on gross profit margin, and thereby profit growth



Continue to optimize business and revenue structure, strengthen cost control and gradually transform its business model, with a view to slowing down the downward trend of gross profit margin

Strengthen financial management while pursuing profit growth, operating cash flow improved significantly and turned positive in 1H15

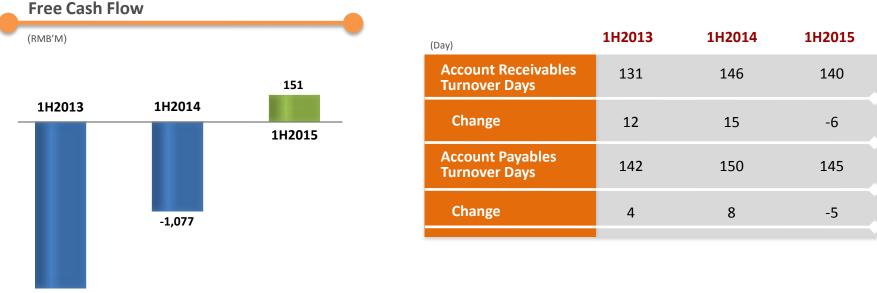




Remarkable results achieved in working capital management, with free cash flow turned positive for the first time during the first half and improved significantly



Effectively alleviated working capital pressures brought by the prolonged payments from customers through implementing value-driven performance assessment and resources allocation system, strengthening account receivables management, reinforcing centralized fund management and steadily progressing supply chain financing



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(RMB'M)	31.12.2014	30.06.2015
Total Assets	52,761	55,812
Cash and cash equivalents	7,314	6,251
Account receivables	27,441	29,988
Fixed assets (NBV)	4,539	4,297
Total Liabilities	29,218	31,639
Interest-bearing liabilities	897	840
Account payables	18,816	20,119
Equity Attributable to Equity Shareholders	23,030	23,675
Total Liabilities / Total Assets (%)	55.4%	56.7%
Debt-to-Capitalization Ratio (%)	3.8%	3.4%

# Thank you!







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