FINANCIAL SUMMARY

(Amounts in thousands, except per share data)

	For the year ended 31 December						
	2021	2020	2019	2018	2017		
	RMB	RMB	RMB	RMB	RMB		
Results							
Revenue from telecommunications							
infrastructure services Revenue from business process	71,889,248	67,164,571	64,688,815	57,359,436	50,510,988		
outsourcing services Revenue from applications, content	40,623,583	37,276,879	36,637,180	35,102,822	32,763,685		
and other services	21,478,486	18,207,494	16,087,094	13,714,379	11,297,738		
Total Revenues	133,991,317	122,648,944	117,413,089	106,176,637	94,572,411		
Depreciation and amortisation	(908,323)	(827,413)	(756,976)	(466,096)	(472,621)		
Direct personnel costs	(8,804,676)	(8,300,338)	(9,111,016)	(8,747,317)	(8,647,493)		
Materials costs	(19,166,225)	(15,057,234)	(12,838,003)	(9,783,239)	(9,327,654)		
Direct costs of products distribution	(4,614,143)	(4,067,599)	(4,167,579)	(4,629,177)	(6,594,772)		
Subcontracting charges	(71,239,853)	(67,166,028)	(64,462,508)	(57,555,216)	(46,858,020)		
Lease charges and others	(14,473,679)	(13,492,696)	(12,390,048)	(12,110,626)	(10,459,491)		
Cost of revenues	(119,206,899)	(108,911,308)	(103,726,130)	(93,291,671)	(82,360,051)		
Gross profit	14,784,418	13,737,636	13,686,959	12,884,966	12,212,360		
Other income	1,946,396	1,687,789	1,554,755	1,244,889	1,014,492		
Selling, general and administrative							
expenses	(12,951,723)	(11,826,471)	(11,494,404)	(10,611,071)	(9,885,426)		
Other expenses	(213,956)	(216,802)	(333,299)	(173,722)	(126,278)		
Finance costs	(78,624)	(63,482)	(68,888)	(25,179)	(47,119)		
Share of profits of associates and							
joint ventures	91,923	168,928	148,478	105,421	63,782		
Profit before tax	3,578,434	3,487,598	3,493,601	3,425,304	3,231,811		
Income tax	(392,673)	(398,278)	(463,802)	(497,405)	(482,733)		
Profit for the year	3,185,761	3,089,320	3,029,799	2,927,899	2,749,078		
Attributable to:							
Equity shareholders of the Company	3,157,434	3,081,475	3,049,229	2,901,324	2,714,213		
Non-controlling interests	28,327	7,845	(19,430)	26,575	34,865		
Profit for the year	3,185,761	3,089,320	3,029,799	2,927,899	2,749,078		

FINANCIAL SUMMARY

(Amounts in thousands, except per share data)

	At 31 December						
	2021	2020	2019	2018	2017		
	RMB	RMB	RMB	RMB	RMB		
Financial position							
Property, plant and equipment, net	6,212,786	4,330,733	4,369,251	4,384,700	4,190,375		
Right-of-use assets	2,422,952	2,046,005	1,895,996	-	-		
Equity instruments at fair value through							
other comprehensive income	3,672,472	4,362,469	4,088,204	3,737,553	-		
Other non-current assets	8,444,015	7,487,143	3,935,232	4,289,914	4,199,679		
Inventories	1,492,011	1,676,943	1,974,150	2,253,027	2,275,735		
Accounts and bills receivable, net	18,254,155	18,208,251	19,092,825	18,668,024	30,370,500		
Contract assets, net	21,534,745	19,786,576	17,153,529	15,664,758	-		
Prepayments and other current assets	11,102,020	9,618,272	8,771,768	8,646,123	11,815,129		
Financial assets at fair value through							
profit or loss	3,364,554	3,098,634	4,567,824	5,046,898	1,262,514		
Cash and cash equivalents	21,171,025	21,008,490	19,220,764	16,106,246	13,266,631		
Restricted deposits	2,357,234	2,865,265	2,471,515	2,128,757	3,354,288		
Total assets	100,027,969	94,488,781	87,541,058	80,926,000	70,734,851		
Interest-bearing borrowings	723,024	704,401	511,234	462,003	308,876		
Accounts and bills payable	36,319,980	33,363,786	30,674,619	28,279,533	24,600,681		
Current portion of lease liabilities	490,859	400,627	343,281	_	_		
Contract liabilities	11,449,171	10,977,645	10,087,102	8,648,060	-		
Receipts in advance for contract work	-	_	_	_	4,997,284		
Accrued expenses and other payables	9,090,865	9,499,772	8,730,235	9,017,427	11,320,729		
Income tax payable	239,624	282,597	337,372	323,514	339,393		
Non-current liabilities	2,104,326	2,072,979	1,819,443	1,366,602	348,237		
Total liabilities	60,417,849	57,301,807	52,503,286	48,097,139	41,915,200		
Equity attributable to equity							
shareholders of the Company	38,407,214	36,717,684	34,563,910	32,331,323	28,329,098		
Non-controlling interests	1,202,906	469,290	473,862	497,538	490,553		
Total equity	39,610,120	37,186,974	35,037,772	32,828,861	28,819,651		
Total liabilities and equity	100,027,969	94,488,781	87,541,058	80,926,000	70,734,851		